# **CONNECTING MAINE:** Cable's Impact on the State's Economy





New England Cable & Telecommunications Association, Inc.



This report was prepared by the University of Massachusetts Donahue Institute, the public service, outreach and economic development unit of the University of Massachusetts Office of the President.

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The New England Cable & Telecommunications Association, Inc. (NECTA) is a six-state regional trade association representing cable telecommunications companies in Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont. NECTA retained the UMass Donahue Institute to conduct research, document the nature and scale of NECTA companies in each of the six New England states and analyze the contributions generated by its firms. NECTA represents the vast majority of cable companies in New England but is not representative of the entire industry. For this report, data were collected from various secondary sources as well as major NECTA member companies. Major NECTA member cable companies operating in Maine include Bee Line Cable, Comcast and Time Warner Cable.

#### PARTICIPATING NECTA MEMBER COMPANIES:



#### **OTHER NECTA MEMBERS:**

Lincolnville Communications (Maine) MetroCast Communications NEPSK Inc./Polaris Cable Services (Maine) Ski Sat (New Hampshire) TDS Telecom (New Hampshire) Trans Video, Inc. (Vermont) Waitsfield Cable (Vermont) White Mountain Cablevision (New Hampshire)

### SUMMARY OF KEY FINDINGS

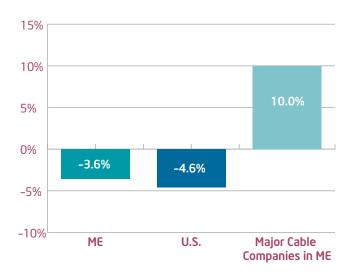
aine's cable companies contribute significantly to the state economy and to local communities. In 2010, cable's capital investment in network infrastructure and operating and payroll expenses resulted in a total contribution of \$250.4 million in economic activity across the state. Further, between 2006 and 2010, when the state's overall economy slowed. Maine's major cable companies added employees. Strong capital investments, growth in consumer demand for broadband, as well as diversified and emergent cable products and services have enabled this expansion. Finally, Maine's cable companies also impact the communities they serve through philanthropic initiatives and by donating services to a wide variety of community institutions.

#### Building the foundation for economic growth

- Maine's cable companies are significant broadband providers, contributing more than 60 percent of all wired high-speed lines.
- Since 2005, high-speed cable broadband lines in Maine have increased more than 96 percent, the fastest rate in New England, from 132,000 to 259,000 in 2010.
- From 2006 to 2010, major cable companies in Maine spent more than \$289.4 million on capital improvements, \$45.4 million in 2010 alone, including investments in the network, head ends, customer premise equipment and vehicles. As of 2010, these investments helped support and create nearly 13,700 miles of broadband plant and almost 1,100 fiber strand miles across Maine.

#### Bolstering the regional economy

• During a period when the overall economy slowed, the state's major cable companies grew employment by 10 percent, from 922 employees in 2006 to 1,014 in 2010. During this same period, Maine's overall employment decreased by 3.6 percent and the nation's employment declined 4.6 percent.



#### Change in Total Employment, 2006–2010

Source: United States Department of Labor, Bureau of Labor Statistics, Current Employment Statistics & Maine Department of Labor; data collected from major NECTA firms

• Along with their own employment, major Maine cable companies support more than 1,700 jobs, including more than 700 positions in other industries throughout the state.

- In 2010, spending by Maine's major cable companies and their employees generated \$250.4 million in economic activity across the state. Direct spending by major cable companies (capital investment, operations and employee compensation) accounted for \$159.6 million of that total, and that direct spending catalyzed an additional \$90.8 million in spending by other industries throughout the state.
- Along with spending within the telecommunications industry, major cable companies in Maine support a variety of important regional sectors, including motion picture and video industries; real estate; and architectural, engineering and related services.
- In 2010, Maine's major cable companies contributed \$25.9 million in state and local taxes and \$9.4 million in franchise fees.

#### Supporting local communities

- Maine's major cable companies annually donate cable and broadband services worth more than \$1.6 million to nearly 1,850 schools, libraries, nonprofits, government facilities and other community institutions in their service areas.
- Additionally, in 2010 alone, Maine's major cable companies contributed more than \$710,000 in cash and other in-kind support to nonprofit organizations in their local communities.

#### Total Economic Contributions of Major Cable Companies in Maine, 2010

| Direct Spending | Additional Indirect<br>Contributions | Total Economic<br>Contributions |
|-----------------|--------------------------------------|---------------------------------|
| \$159.6M        | \$90.8M                              | \$250.4M                        |

Source: Data collected from major NECTA firms, calculations by UMDI; MIG, Inc., IMPLAN System



#### **INTRODUCTION**

Maine's cable companies provide the foundation for economic growth in an increasingly sophisticated economy. Connecting nearly 340,000 residential and business subscribers, major cable companies<sup>1</sup> in Maine are expanding technologies to provide a diverse range of video, data and voice communication products and services. Through investments in an increasingly expansive communications network, cable companies play a major role in growing broadband connectivity throughout the state. Major investment in the communications backbone is accompanied by ongoing investment in human capital to support the operations of the sector.

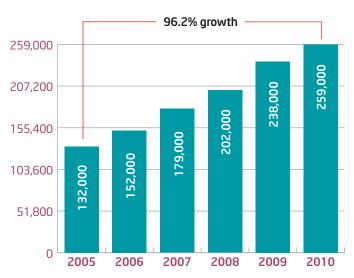
Day-to-day operations and capital investment activities have a major effect on the Maine economy, contributing \$250.4 million to the state's economy in 2010. In that same year, major cable companies employed more than one thousand workers across Maine and, in the last five years, their employment numbers grew significantly despite a struggling state and national economy. While making significant economic contributions, cable companies also provide ongoing service and charitable contributions to community institutions, promoting better access to broadband and other technologies. Through their uniquely extensive and advanced broadband infrastructure, and as providers of essential communications technologies, Maine's cable companies are indeed at the cutting edge, driving economic growth throughout the region.

#### BUILDING THE FOUNDATION FOR ECONOMIC GROWTH

#### Maine relies on cable to connect

Broadband has revolutionized the way people live and work in New England, and cable companies in Maine are significant players in providing this crucial infrastructure to the state's economy. In response to consumer demand, the number of high-speed Internet lines in Maine (including cable, DSL, mobile and FTTH) has grown explosively over the past decade, with yearover-year growth in the double digits. In 2009, there were more than 525,000 high-speed lines, more than 45 percent of which were cable. When considering high-speed lines supplied by strictly wired providers (without mobile), the cable sector makes up more than 62 percent of the total.<sup>2</sup> High-speed cable broadband lines alone have increased more than 96 percent in the state since 2005, the fastest rate in New England for that period, from 132,000 to 259,000 in 2010.

#### FIGURE 1



## Growth in High-Speed Cable Broadband Lines in Maine, 2005–2010

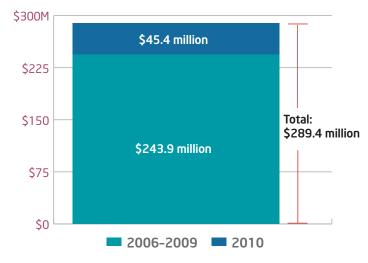
Source: Federal Communications Commission, *Internet Access Services Status as of June 30, 2010*, Table 22, http://www.fcc.gov/wcb/iatd/comp.html

### Investing in the region's broadband infrastructure

In response to increasing consumer demand for broadband capacity, the cable sector has been investing in critical communications infrastructure throughout the region. From 2006 to 2010, major cable companies in Maine invested more than \$289.4 million in capital improvements, \$45.4 million in 2010 alone, including investments in the network, head ends, customer premise equipment and vehicles. Investments accelerated through 2008 and 2009. As of 2010, these investments helped to support and create more than 13,700 miles of broadband plant and almost 1,100 fiber strand miles across Maine.

#### FIGURE 2

Capital Investment in Maine by Major Cable Companies, 2006–2010



Source: Data from major NECTA firms; adjusted to 2010 dollars by UMDI



#### Cable supports the Maine IT industry

With more than \$289.4 million in capital spending over the last five years, Maine's major cable companies depend heavily on other information technology firms within the state to support the infrastructure so integral to their industry and the economy. Analysis of capital investment spending shows that cable companies invest heavily in all other information technology sectors. Capital spending is particularly focused on IT firms for communications, computer and plant hardware, and equipment. Major Maine cable companies also spend significantly on communications infrastructure firms within the network communications sector that help build and maintain the broadband network and provide service to customers.

#### FIGURE 3

#### Top Sectors Supported by Cable Capital Investment Spending, 2010

| Industry  | IT Sector                 |
|---|---------------------------|
| Broadcast and wireless communications equipment | Hardware                  |
| Telecommunications                              | Network<br>Communications |
| Wholesale trade businesses                      | **                        |
| Custom computer programming services            | IT Services               |
| Software publishers                             | Software                  |
| Semiconductor and related device manufacturing  | Hardware                  |

Source: MIG, Inc., IMPLAN System<sup>3</sup>; UMDI \*\*Not an IT sector

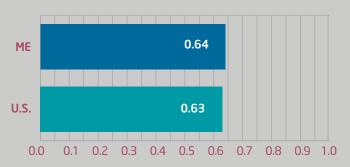
#### BRIDGING THE DIGITAL DIVIDE: PROMOTING BROADBAND ACCESS AND ADOPTION IN MAINE

### Broadband subscribership in Maine is above the national average

In Maine in 2009, there were 346,000 high-speed lines serving residential customers—about 0.64 high-speed broadband connections for every household in the state, compared to 0.63 in the nation overall.<sup>4</sup>

#### FIGURE 4

### Residential Broadband Connections per Household, 2009



Source: Federal Communications Commission, *Internet Access Services: Status as of 12/31/2009*, Table 16, http://www.fcc.gov/wcb/iatd/comp.html

#### Expanding rural infrastructure

The **Three Ring Binder Project** in Maine, a 1,100-mile fiber-optic network funded through a combination of stimulus funds and private investment, will enhance middle mile fiber access for carriers. Bee Line

#### **BOLSTERING THE REGIONAL ECONOMY**

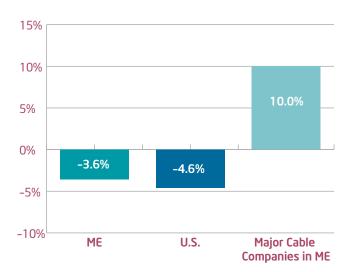
#### Cable is creating jobs

Cable companies compete as a part of a larger telecommunications industry, which includes firms that provide cable, wireline telephone and satellite distribution of voice, data, text, sound and video. In 2009, there were 1,533 Maine workers in the larger wired telecommunications industry and, significantly, nearly two-thirds were employed by Maine's major cable companies.

During a period when Maine's overall economy experienced a slowdown, employment by major cable companies within the state grew 10 percent, from 922 employees in 2006 to 1,014 in 2010. During this same period, the state and the nation overall endured substantial employment losses (-3.6 and -4.6 percent, respectively). Strong capital investments, growth in consumer demand for broadband, and diversified and emergent cable products and services, including a growing business market, have enabled cable companies to expand. Cable, already serving rural communities in central Maine, anticipates this project may provide opportunities to serve new communities and potentially decrease transfer costs on their leased fiber-optic cable down to Portland. Additionally, the **ConnectME Authority** provides grant funds for "last mile" infrastructure projects to provide high-speed Internet service to customers in unserved areas of Maine. In 2010, Time Warner Cable partnered with four towns to provide this infrastructure to 540 homes in Orrington, Sinclair, Baldwin and Hiram, Maine.

### Promoting adoption of broadband in low-income communities in Maine

Despite high levels of subscribership and the continuous development of the extensive broadband infrastructure by Maine's cable companies and their competitors, the adoption of broadband remains an important public policy and economic development goal. National policy focus has been given to ensuring that all residents are able to access the economic and social benefits of broadband connectivity, particularly underserved groups like the economically disadvantaged and the elderly. In service of this broader effort, in April 2010, Maine companies Comcast and Time Warner Cable joined other national cable providers as part of **One Economy's**<sup>®</sup> Digital Adoption Coalition. The coalition is a public-private collaborative effort to bring broadband to low-income families across the United States. As the largest provider in New England, Comcast already supports several sustainable adoption programs. Additionally, Comcast has established Internet Essentials<sup>SM</sup> from Comcast to boost the number of lowincome students using broadband in Comcast service areas. This national program will work with local school districts to offer low-income families high-speed Internet service for \$9.95 per month, computer equipment for less than \$150 and access to basic digital literacy training.



Source: United States Department of Labor, Bureau of Labor Statistics, Current Employment Statistics & Maine Department of Labor; data collected from major NECTA firms

#### FIGURE 5 Change in Total Employment, 2006–2010

#### Cable has a measurable impact

The cable sector contributes to the regional economy both directly and indirectly: through their spending on goods and services and ongoing capital investments; by hiring and paying employees; and through multiple forms of compensation to state and local governments. The value of major cable companies to the Maine economy is illustrated by examining these key areas of spending and estimating their effects.

#### Total economic contributions

Major cable companies have an impressive impact on Maine. Through their spending on everyday operations, capital investments and the household spending of their employees combined, these companies contributed \$250.4 million in 2010 in economic activity across the state. Additionally, major Maine cable companies reported franchise fees and taxes to state and local governments of \$35.3 million. Along with their own employment, major cable companies support more than 1,700 jobs, including more than 700 in industries throughout the region.



#### FIGURE 6 Economic Contributions of Major Cable Companies in Maine, 2010

|  | Direct<br>Spending | Additional<br>Indirect<br>Contributions | Total<br>Economic<br>Contributions |
|--|--------------------|---|------------------------------------|
| Operations<br>and capital<br>investments | \$100.7M           | \$47.7M                                 | \$148.3M                           |
| Employee<br>compensation                 | \$59.0M            | \$43.1M                                 | \$102.0M                           |
| Total                                    | \$159.6M           | \$90.8M                                 | \$250.4M                           |

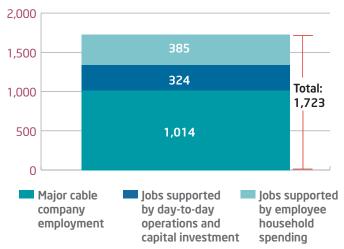
|                                       | Franchise<br>Fees | State and<br>Local Taxes | Total   |
|---------------------------------------|-------------------|--------------------------|---------|
| State and<br>Local Taxes<br>and Fees* | \$9.4M            | \$25.9M                  | \$35.3M |

Source: Direct spending and tax and fee data collected from major NECTA firms, calculations by UMDI; MIG, Inc., IMPLAN System

Note: Numbers may not add due to rounding. \*Includes subscriber-paid taxes.

### FIGURE 7

#### Employment Contributions of Major Cable Companies in Maine, 2010



Source: Data collected from major NECTA firms, calculations by UMDI; MIG, Inc., IMPLAN System

#### Major areas of spending

#### Spending to Maine firms

In 2010, major Maine cable companies spent \$100.7 million on day-to-day operations and investing in telecommunications infrastructure projects across Maine. This operating and capital spending catalyzed nearly \$47.7 million of additional economic activity in firms throughout the region. In addition to spending within the telecommunications industry, major effects are also seen in motion picture and video industries; real estate; and architectural, engineering and related services, as shown in the table to the right. This spending also supported an estimated 324 jobs in these and other sectors.

#### Employee spending

In 2010, major Maine cable companies employed more than one thousand people in the state, with a combined payroll of \$59.0 million. The household spending of these employees contributed to an additional \$43.1 million in economic activity and supported an estimated 385 additional jobs in other industries throughout the region.

#### FIGURE 8

Top Sectors Supported by Major Cable Company Spending on Operations and Capital Investment, 2010

| Telecommunications  | \$10.2M |
|---|---------|
| Motion picture and video industries                                     | \$2.2M  |
| Real estate establishments  | \$1.7M  |
| Architectural, engineering and related services                         | \$1.7M  |
| Wholesale trade businesses  | \$1.3M  |
| Maintenance and repair construction of non-residential structures       | \$1.2M  |
| Advertising and related services  | \$1.2M  |
| All other miscellaneous professional, scientific and technical services | \$1.1M  |
| Semiconductor and related device manufacturing                          | \$1.1M  |
| Broadcast and wireless communications equipment                         | \$1.1M  |

Source: Data collected from major NECTA firms, calculations by UMDI; MIG, Inc., IMPLAN System

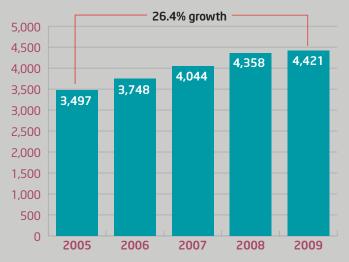
### NEW ENGLAND'S MAJOR CABLE COMPANIES SUPPORT KEY INDUSTRIES

New England has a small but robust cable programming and production sector, and major cable companies across New England spent nearly \$130 million in this sector. In 2009, this sector had 4,421 jobs across the region and grew by more than 25 percent in the last five years.



#### FIGURE 9

#### New England Employment in Cable and Other Subscription Programming Firms, 2005–2009



Source: United States Bureau of Labor Statistics, Quarterly Census of Employment and Wages for NAICS Industry 515210, the Cable Programming Industry

#### Contribution to state and local revenues

The cable sector contributes to government coffers, through not only state and local taxes, but also through franchise fees. In 2010, major cable companies paid \$25.9 million in state and local taxes. They also generated \$9.4 million in franchise fees (this includes subscriber-paid taxes) across Maine, for a total of \$35.3 million directly supporting state and local governments.

#### Responding to the demands of a new economy: Cable innovation in New England

Home and business uses of data are proliferating, and the demand for lightning-fast connection speeds and capacity is growing in step, spurring cable innovation. Regional speeds are some of the nation's best, invigorating business and home uses that push economic advancement. Ongoing infrastructure investments by New England's major cable companies have contributed to the region's enviable data speed capacity. Collectively, the New England states consistently rank in the top 10 for connection speeds according to Akamai Technology's quarterly State of the Internet report.<sup>6</sup> The improved speed and capacity allow for additional innovation at work and in the home. While enabling cable's traditional entertainment market to expand with new technologies such as high-definition television, digital video recording and 3D television, cable companies are also leveraging broadband's new speeds to foster groundbreaking new services and products that launch businesses and residential consumers into the new economy.

#### Growing markets for cable companies

The increasing needs of residential and business customers for connectivity and customized services are leading to growth in new markets for cable companies.

#### Telecommuters

Cable broadband increasingly connects employers to their employees and contractors remotely. According to the United States Census Bureau,<sup>7</sup> nearly 4.3 percent of New Englanders work from home, in contrast to the national share of 4.1 percent of workers. This share is even higher in Maine at a rate of 5.1 percent. Increased broadband availability, along with other businessfocused cable innovations, are helping to support this wave of home offices for the self-employed and telecommuters. Select cable companies in New England are also taking advantage of their networks' speed and remote access technologies and, increasingly, are giving employees, like customer care representatives, the opportunity to work from home.

#### Small businesses and microbusinesses

Small businesses drive regional economies. A November 2010 survey<sup>8</sup> for the United States Small Business Administration revealed that for the majority of small business respondents (54.7 percent) in the Northeast (New England with New York, New Jersey and Pennsylvania), high-speed cable is the dominant means for the provision of broadband services. In contrast to the rest of the nation, where high-speed cable connects only between a quarter and a third of small businesses, small businesses in the Northeast are highly reliant on the services of cable operators.

Further, recent work suggests that microbusinesses<sup>9</sup> are essential to regional economic growth<sup>10</sup> and, no doubt, these businesses have been highly impacted by broadband expansion. These businesses are especially important in states like Maine, where, in 2008, more than one in five workers (21.3 percent) were employed by microbusinesses, a rate higher than that of New England (17.9 percent) and the United States overall (18.1 percent). Given the general reliance of small business on cable broadband in New England, it is clear that these extra-small businesses are relying heavily on cable companies to help connect them to their customers.

#### Large and institutional customers

Major cable companies are tailoring products and services to large business clients with industry-specific customization needs. Growing emphasis on increasing health care efficiencies has led to strong relationships in that industry. Cable is customizing private networks that connect hospitals, doctors' offices and labs with increased bandwidth and greater data speeds to meet the growing needs of its users.

#### Innovative products and services

Building on faster speeds and increased broadband capacity, the following are examples of new products and services provided to residential and large and small business customers.

#### Mobile and wireless

Consumers are demanding access to products and services on the go, and the cable sector is responding with new mobile and wireless options. Cable companies in New England are entering new product markets by adding additional services to the bundling trend, like wireless phones, as well as upgrading their established markets by providing online and portable access to their bread-and-butter digital subscription television services.

#### Home security

Advancing technologies have enabled cable companies to enter entirely new markets. Home security products are being tested in select New England markets by major cable companies, which include a Web portal, mobile applications, and text and e-mail alerts, and utilize both broadband and cellular technology.

#### VoIP

A significant share of New Englanders use Voice over Internet Protocol, or VoIP, for their residential voice service (28.1 percent), and businesses are starting to convert to this technology. The most recent Federal Communications Commission report<sup>11</sup> finds 2.6 percent of New England businesses have migrated to digital phone service from their traditional switched service, a rate slightly lower than the United States overall (3.1 percent).

#### Data storage services

Beyond voice and data, new technology innovations like cloud computing are enabling cable companies to provide more comprehensive and sophisticated data storage solutions for businesses, including disaster recovery, data backup, data protection, security and connectivity to accompany their growing suite of business products and services.



#### SUPPORTING LOCAL COMMUNITIES

Through philanthropic giving, unique local programming and targeted educational initiatives, major cable companies are helping to build stronger communities in Maine.

#### Philanthropic giving

In 2010, major Maine cable companies provided nearly 1,850 schools, libraries, nonprofits, government facilities and other community institutions in their service areas with donated cable and broadband services with an estimated value of more than \$1.6 million. Additionally, in 2010, Maine's major cable companies report contributions of almost \$710,000 in cash and in-kind support to nonprofit organizations in their local communities. In a tight fiscal climate, cable companies are providing valuable support to help sustain critical community institutions.

#### FIGURE 10 Philanthropic Activity by Major Cable Companies in Maine, 2010

| Cash contributions   | \$0.2M |
|--|--------|
| In-kind contributions                                      | \$0.5M |
| Voice, video and data broadband services (estimated value) | \$1.6M |
| Total  | \$2.4M |

Source: Data collected from major NECTA firms; calculations by UMDI Note: Numbers do not add due to rounding.

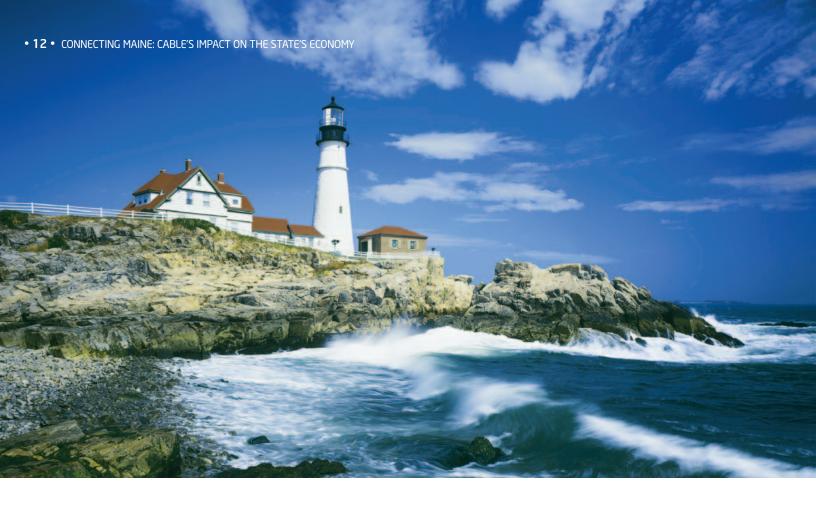
### Serving local communities with regional programming

Almost universally, major cable companies provide unique local content to their customers in the form of sports coverage, regional politics and public interest programming through the traditional video medium and, increasingly, enhanced online content. Time Warner Cable customers in New Hampshire and Maine watch the Portland Pirates and the Maine Red Claws, along with select local high school sports, on *Time Warner Cable Sports. Comcast Sports Network New England* features New England-centric comprehensive sports programming for local, regional and national events of interest, including both college and professional coverage. Both on TV and online, Comcast has rolled out this regional sports-focused programming in 11 areas of the country, including New England. Also New England-wide, **Comcast's New England Cable News (NECN)** is the largest 24-hour regional news network in the country and maintains a local news bureau in Portland.

## Connecting and engaging 21st-century learners and leaders

Maine's major cable companies have also established numerous programs to improve students' technological literacy and to prepare them to be future leaders and innovators in an information-based economy. Time Warner Cable, through its Connect a Million *Minds* initiatives, supports STEM (science technology engineering and math) programs in its service areas. The initiative includes support for programs like the Coastal Studies for Girls Program in Freeport, Maine, the Annual Maine Engineers Expo at the University of Maine, the traveling Maine Discovery Museum, and robotics at the Maine School for Science and Mathematics in Limestone, Maine, Since 2003, in its largest national partnership, Comcast supports City Year's recruitment of young people for a full year of community service, leadership development and civic engagement. At its New England sites, City Year volunteers are working in schools as mentors and role models.



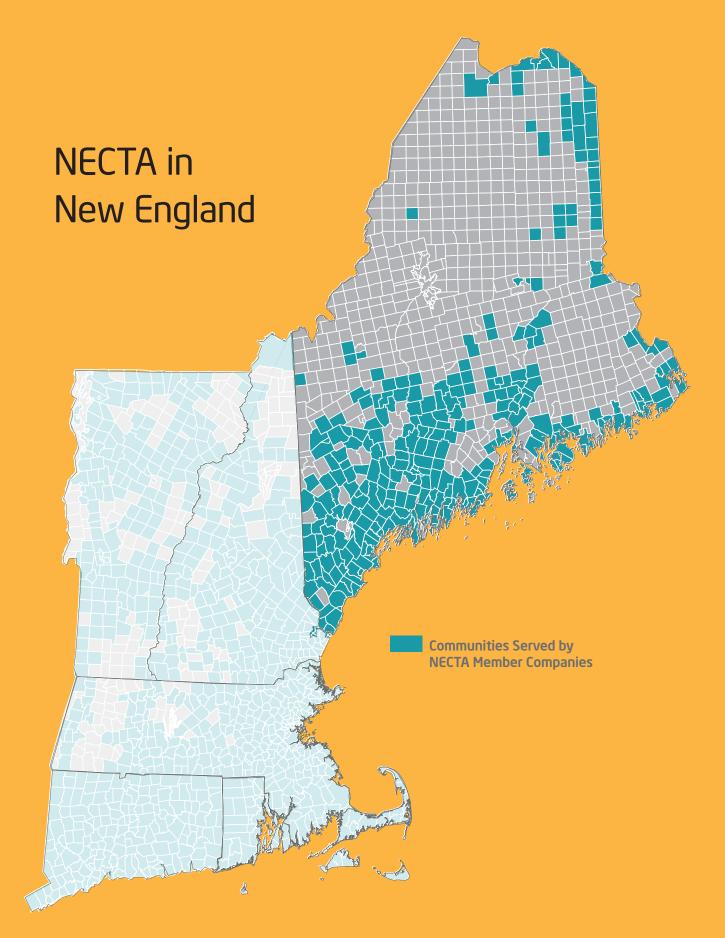


#### CONCLUSION

Maine's cable companies support the regional economy in many ways. They are significant employers and through their day-to-day operations, their massive capital investment and the spending of their employees, these companies contribute \$250.4 million to Maine's economy. Their diverse service offerings are expanding to meet the demands of hundreds of thousands of their residential and business customers. Major cable companies are leaders in building the region's broadband infrastructure, and their investments support IT and other industries across the state. No less important, they are making further contributions to the communities they are serving through their philanthropic initiatives and by donating services to more than a thousand community institutions. As data demands change and increase, cable companies will continue to dynamically adapt, providing cutting-edge technology to residences and businesses and providing the connectivity to support and grow the region's economy.

#### **ENDNOTES**

- <sup>1</sup> For the purposes of this study, major cable companies are defined as those NECTA cable companies that provided data for this study, and not necessarily all cable companies present in a region. Therefore, analysis of the employment and economic contributions of major cable companies to the region represents a conservative estimate. In Maine, these companies include Bee Line Cable, Comcast and Time Warner Cable.
- <sup>2</sup> Federal Communications Commission (FCC), *Internet Access Services Status as of 12/31/2009*, http://www.fcc.gov/wcb/iatd/comp.html.
- <sup>3</sup> MIG, Inc., IMPLAN System (2008 data and Version 2 software), 1725 Tower Drive West, Suite 140, Stillwater, MN 55082, www.implan.com, 1997.
- <sup>4</sup> This does not mean that 64 percent of all households have broadband service since some households may have more than one connection.
- <sup>5</sup> See http://www.one-economy.com.
- <sup>6</sup> Akamai Technologies, Inc. *The State of the Internet*, 3rd Quarter 2010, Vol.3, No.3, p.19.
- <sup>7</sup> U.S. Census Bureau, American Community Survey, New England Division, Selected Economic Characteristics, 2007–2009. http://factfinder.census.gov.
- <sup>8</sup> The Impact of Broadband Speed and Price on Small Business, Columbia Telecommunications Corporation, November 2010.
- <sup>9</sup> A microbusiness is defined as having five or fewer employees, minimal start-up capital and limited access to commercial loans.
- <sup>10</sup> Number of Microbusinesses and Employment Levels by State, 2008; compiled by James C. McConnon, Jr., Extension Business and Economics Specialist and Professor of Economics, University of Maine; http://umaine.edu/soe/files/2010/08/Micro-business-Data-State2003.pdf.
- <sup>11</sup> Federal Communications Commission, *Trends in Telephone Service*, 2010, Table 8.6, http://www.fcc.gov/wcb/iatd/trends.html.



Source: Federal Communications Commission, http://www.fcc.gov/mb/engineering/liststate.html Map by UMDI

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